



2008





Report Editor - Claire Smith

Photography by - Kevin Cooper, Pacemaker Press International, Kate Turner, Claire Smith



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Peace and Reconciliation Programme

This year's work was part funded by the European Union's Peace and Reconciliation Programme 2000-2006 under Measure 2.4 Pathways to Inclusion, Integration and Reconciliation of Victims and managed for the Special European Union Programmes Body by the Community Foundation for Northern Ireland.



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## Chairman's Introduction



The words and images in this report outline the substantive achievements of 2008, despite this being a challenging year for the organisation.

The first half of the year was one of frantic activity as the Diverse Past Shared Future project was completed. A range of both public and private events was carried out under the auspices of this project and the organisation more broadly. The interest in the organisation, and its influence, continued to grow throughout.

In the second half of the year the Consultative Group on the Past (CGoP), appointed by the Secretary of State, created substantive public debate and discussions on how best to deal with the past. The context of the CGoP, rather than reducing the need for HTR, created a greater strategic imperative for the organisation to be part of the debate about how best to deal with the past.

The HTR strategic plan of 2006 had foreseen if not an end, at least a handover of some of HTR's work by the summer of 2009. However as the CGoP process gained momentum, and the work of HTR continued to deepen and spread, it was clear a need for HTR's community-driven focus on dealing with the past was needed.

However, as HTR took the decision that its work should continue, the organisation faced dramatic financial cuts with its core funding coming to an end. One option was to apply for PEACE III funds focused on reconciliation and a shared society, particularly through acknowledging the past. This however required careful consideration. HTR has never sought government funding, nor funds that are marked for victims' organisations. Both the independence of the organisation and the need not to be diverting funds from those most affected by the conflict are central to the organisation's ethos. This therefore necessitated the organisation using its reserve funding in order to maintain some momentum between the substantial funding sources.

After considerable debate, both with the wider membership and at Board level, it was agreed that

HTR would apply to PEACE III. This fund, while still not a direct government grant, is nonetheless indirectly from government sources across Europe. The Board also noted the risks of being funder led and that the stringent process of defining activities at the outset of the programme could curtail the organisations ability to react to issues as they unfolded. The Board identified these as issues needing continuous vigilance.

HTR was successful in the bid for Peace III funding and the new project - 'Whatever You Say Say Something' started in October 2008. Over the next three years this will involve continuing the discussions with those already involved in the dealing with the past debate. However a key focus is also bringing more people into the debate, specifically through using the HTR Conversation Guide, and also developing both local and international engagement with decision-makers and key organisations.

Thanks must go to all who were part of this challenging year. This includes all those who were part of the ongoing discussions on the role of HTR, those bodies and individuals whose support kept the organisation viable, including the Joseph Rowntree Charitable Foundation, as well as staff members who remained committed to the organisation. The principled and honest way in which the difficult issues were addressed is the foundation upon which the organisation will enter this new phase, that is stronger and better equipped to deal with the challenges ahead.

I firmly believe the commitment to an extension of the life of the organisation will be fruitful for all those involved and for society as a whole.

**Brandon Hamber**  
Chair

## 2008 Overview



The context of the Consultative Group on the Past and the Peace III funding including 'acknowledging the past' meant a substantial increase in the debate on dealing with the conflict. HTR now found itself assisting a much wider engagement on these issues.

In particular, HTR created opportunities for people to consider the issues coming from diverse perspectives or pasts in the hope that a better future could be created. These opportunities included open public events, closed workshops and also opportunities for people to reflect on a private basis.

The public events in particular offered the usual HTR approach of sharing and respecting a range of contrasting views. The first of these was a conference considering a living memorial museum. Entitled 'Should we put history behind glass?' it was held jointly with the Institute of Irish Studies at Queen's University Belfast. The second was the 'Whatever You Say Say Something' conference which included the use of drama as a very effective stimulus for discussion. Both events brought in a new audience to the work of HTR.

The Day of Private Reflection (DOR) was again marked on 21 June following the positive evaluation of the Day in 2007. More groups and individuals participated in the DOR and HTR is looking at learning from the feedback which reveals a range of views on the initiative.

The materials produced during the year are tangible resources that enable consideration and debate beyond events organised by HTR. They include the DOR evaluation of 2007; the Display Books of the ideas produced in the Open Call for Ideas for a living memorial museum; Momentum and Change – outlining some of the challenges for the organisation; the report of the Audit of artefacts relating to the conflict and the Conversation Guide. All these resources feed into the debate both within HTR and within other groups and organisations.

HTR realised that many people need to take part in the discussions on dealing with the past in a more private and safe environment. HTR sought to assist in

this, in particular through, the Conversation Guide, a resource for facilitators in leading workshops on dealing with the past. HTR also ran an outreach project offering workshops to organisations or groups of people. The uptake of these workshops actually exceeded what HTR could provide in terms of resources and personnel.

This hunger for debate – in public events, ongoing sub group discussions, through HTR resources and facilitated workshops – has informed the planning for the work of HTR in the next few years. After a year of increased interest and challenges regarding the role of the organisation HTR is now well placed to work with the wide range of organisations now considering these issues.

The next few years will be challenging, but hopefully they will also see HTR continue to inform the wider debate.

**Kate Turner**  
Director

## Sub Groups



In November 2007, the Commemoration Sub Group took the decision to suspend meetings at this time. The Sub Group asked Healing Through Remembering to find other ways to consider commemoration as the Sub Group format, while working well on other issues, did not facilitate wider engagement on this issue. The four remaining active Healing Through Remembering Sub Groups – Day of Reflection, Storytelling, Living Memorial Museum, and Truth Recovery and Acknowledgement – remained committed to the recommendations of the original 2002 Report, and based their work on the Strategic Plan, which was developed in 2006. Much of the discussion of the sub groups centred around the events that shaped the sector throughout 2008, which included the work of the Consultative Group on the Past, the appointment of the Victims' Commissioners, and the tenth anniversary of the Good Friday Agreement.

### Day of Reflection

The Day of Reflection Sub Group held the second Day of Private Reflection on Saturday 21 June. The Sub Group made the decision to again mark the Day based on the evaluation of the Day in 2007. HTR appointed Joe Blake, an independent consultant, to carry out the evaluation, which was published in March 2008. Joe spoke to a number of groups and individuals about their participation and/or interest in the Day and also the difficulties some were facing with the Day. The evaluation indicated that interest and support for the Day of Private Reflection again came from all sections of the community.

The Sub Group spent a number of meetings planning the Day, including discussing the use of

promotional materials, liaison with the media, updating the website, and providing guidance for groups and individuals on ways to mark the Day. A free-phone telephone support line was made available before, during and after the day. A number of groups held activities to mark the Day, including Wave Trauma Centre, Oakgrove Integrated College, Fírinne, the Irish School of Ecumenics, St Ethelburgas Centre for Peace and Reconciliation, and the Corrymeela Centre.

Ms. Yael Danieli, a New York based world expert on trauma and victims/survivors, visited HTR on the Day of Reflection, and discussed the initiative with Sean Coll, the Chair of the Sub Group and Kate Turner, the Project Co-ordinator.

A full and independent evaluation of the 2008 Day of Private Reflection was again commissioned to inform the Sub Group's thinking on future Days.

The Sub Group also discussed the long term aim for the Day of Reflection, the rationale of the Day, and groups with which to engage across these islands.

### Storytelling

The Storytelling Sub Group continued to discuss and develop principles and good practice for storytelling. It also considered the pros and cons of a collective storytelling process and what it might or might not include. Over a number of meetings, the Sub Group discussed issues such as how storytelling and narrative work can be used as a vehicle for dealing with the past, the ethical principles used to inform and guide storytelling and narrative work, and terminology

‘...the submissions greatly informed the debate as to how Living Memorial Museums can be used as a mechanism for dealing with the past.’



and definitions. It is hoped that this work will both inform and challenge those involved in storytelling, while also encouraging debate surrounding dealing with the past in and about Northern Ireland.

A number of new projects have been researched and written-up as an addendum to the Storytelling Audit, which was first published in 2006. A revised version of the Audit with the new projects is now available online and from the HTR office. It is envisioned that further updates to the Audit will be conducted on a regular basis.

The Sub Group continues to debate ethical principles and is also considering how the ethical principles of storytelling fit into the wider HTR principles for dealing with the past. The group is aiming to channel this work into a set of guidelines in the hope that this will inform and encourage the work of the storytelling sector.

### Living Memorial Museum

Following the Open Call for Ideas for a Living Memorial Museum in 2006, and the publication of the subsequent report on the Open Call, *Without Walls*, in November 2007, the Living Memorial Museum Sub Group formally launched this report in February 2008. *Without Walls* documents the wide range of submissions from across these islands that were made to the Open Call for Ideas. Submissions ranged from ideas on design and location, ideas for exhibitions and artefacts, and ideas on education and outreach. Together with *Without Walls*, a set of Display Books were also launched, which catalogue the submissions into four main themes: Designs for

a Museum, Designs for a Memorial, Exhibits, Events and Outreach, and Plans and Location.

*Without Walls* and the Display Books allowed the Sub Group to view the legacy of the conflict from a range of different perspectives, and the submissions greatly informed the debate as to how Living Memorial Museums can be used as a mechanism for dealing with the past. The Display Books have been exhibited at a number of venues, including the Northern Ireland Museums Council, Wave Trauma Centre, the Corrymeela Centre, Down County Museum, the Irish Linen Museum in Lisburn, and Southern Regional College in Newry.

In April, the Sub Group jointly held a conference with the Institute of Irish Studies at Queen's University Belfast entitled *Should We Put History Behind Glass?* The conference sought to expand the debate on the role of a Living Memorial Museum has in a post-conflict society both in a local and international context. Issues and themes included timing and context, inclusive or exclusive collections, and whether visitors should feel challenged when they visit a museum. Speakers included Liz Sevcenko, director of the International Coalition of Historic Site Museums of Conscience, Gonzalo Conte, from Memoria Abierta, Argentina, Ali Hlongwane, from the Hector Pieterse Museum in South Africa, Andrew Deathe from the National Waterfront Museum in Swansea, and Adrian Kerr from the Free Derry Museum in Derry/Londonderry.

The conference began with the launch of the *Artefacts Audit*, a report on the material culture



‘It [HTR] has the ability to connect various groups and create space for them to engage in dialogue...’

*At The End of the Day: Commemoration - Forward Thinking into the Past, page 42*



of the conflict in and about Northern Ireland. This report was the culmination of two years of research by Dr Kris Brown, and was a joint project between the Institute of Irish Studies and Healing Through Remembering. The audit details 424,395 artefacts that relate to the conflict, which include chess boards, cigarette tins, gas masks, gramophone records, riot shields, and sashes. 79 organisations and individuals took part in the audit, and an online searchable database version of the Audit, hosted by the CAIN website, was also launched. To access the database go to [www.healingthroughremembering.org](http://www.healingthroughremembering.org).

Throughout the year, the Sub Group continued to focus on good practice, the principles and values of a Living Memorial Museum, and the process of exploring what was already happening in the sector, both locally and internationally. The group visited Crumlin Road Gaol, and sent a representative to a European Sites of Conscience Workshop at the Peace School Foundation of Monte Sole in Bologna, Italy. The Sub Group discussed forming links with other memorial museums around the world, as well as working alongside the museums and heritage sector in Northern Ireland. The group also discussed the issue of caring for collections, outreach and education, and location.

### Truth Recovery and Acknowledgement

The Sub Group again spent the year promoting the report entitled *‘Making Peace with the Past: Options for truth recovery regarding the conflict in and about Northern Ireland’* This included small group discussions and seminars. The

Group also considered whether to consolidate the options in the report further and considered principles that could guide a truth recovery process.

In May the Sub Group held a residential which included an open discussion where members were encouraged to share their thoughts on issues such as collusion, amnesty and justice, needs of victims and society, and acknowledgement. The discussion highlighted the areas that the Sub Group were in agreement on and the areas that needed to be explored further.

The Sub Group continued to discuss the ongoing events that related to truth recovery and acknowledgement in Northern Ireland, which included the work of, and possible recommendations of, the Consultative Group on the Past (CGoP).

### Commemoration

The Commemoration Sub Group produced a report of the Roundtable event held the year before, and considered future tasks. A detailed work plan was prepared – however it was clear this was currently beyond the capacity of the Sub Group and the organisation. As mentioned above, the Sub Group therefore requested that HTR identify ways to engage on this issue.

### HTR Board

The Board and members continued to meet with a range of both local and international organisations. This included a further meeting with the Consultative Group on the Past chaired by Robin Eames and Denis Bradley.





There were a number of visits made to Healing Through Remembering by researchers and a number of student groups interested in ongoing work. These involved discussion, information sharing and knowledge transfer.

### Diverse Past, Shared Future

In May 2007, Healing Through Remembering received Community Foundation of Northern Ireland administered funding from the European Peace II Fund for Peace and Reconciliation to carry out a project entitled *Diverse Past, Shared Future – Expanding the Debate*. Ruth Moore, an independent consultant, was appointed Outreach and Training Officer, and a number of facilitators were hired to deliver the project.

Over the course of a year, 33 workshops and 19 discussions were held across Northern Ireland and in the Republic of Ireland with community groups, churches, youth groups, ex-prisoner groups, good relations officers and political representatives. Topics were diverse and wide ranging, such as the use of quilts in storytelling and public narratives, approaches to dealing with the past, acknowledgement, and developing good practice.

The project finished at the end of June 2008 with a major one-day conference, *Whatever you say, say something*. The conference opened with a keynote address from Graeme Simpson, Director of Thematic Programmes at the International Center for Transitional Justice in New York. This was followed by a workshop session, where delegates were encouraged to consider issues such as those injured and bereaved during the conflict, commemoration and memory, social deviance or societal deficits, and 'the uninvolved.'

Throughout the day, Kabosh Theatre Company performed pieces of drama that aimed to both evoke a sense of emotion in the audience, and highlight the need to speak out about the difficult issues that people are often confronted with relating to the conflict. Written by Laurence McKeown and directed by Paula McFetridge, these pieces were well received by the audience; people found them thought provoking and it provided a platform for conversation at the workshops.

The event included the launch of HTR's *Conversation Guide* which offers a wide range of workshops and background information for facilitators to use with groups in considering how to deal with the past. It is hoped that this will enable greater participation from wider society in this area.

Due to the success of the workshops, and the interest in using the Conversation Guide for such discussions, a project was developed to expand and continue this type of work. This project, *Whatever You Say, Say Something* began in late 2008 funded by the SEUPB Peace III Funding Programme. Continuing to engage in this area of work will be a primary focus of Healing Through Remembering for the coming year.

## Publications



2008 was a very productive year in terms of publications. Healing Through Remembering saw the culmination of major pieces of work of both the Living Memorial Museum Sub Group and the Commemoration Sub Group, and also published a timely piece of work on the role of the organisation, and how it has responded to changes in the sector over the year.

21 June 2007: Day of Private Reflection Evaluation Report

Artefacts Audit: A report on the material culture of the conflict in and about Northern Ireland

At the End of the Day...Commemoration – Forward Thinking into the Past (launched June 2009)

Healing Through Remembering – Momentum and Change

Copies of all publications produced by HTR are available to download at [www.healingthroughremembering.org](http://www.healingthroughremembering.org) and hard copies can be ordered free of charge from the HTR Office.

‘The audit details 424, 395 artefacts that relate to the conflict... 79 organisations and individuals took part’

‘Visitors [to the site] were from 58 countries/territories and 83% were visiting for the first time.’

## Networking and Information Sharing



Groups and Organisations that HTR met with in 2008 include:

- The Irish School of Ecumenics
- International Coalition of Historic Sites of Conscience
- Department of Foreign Affairs, Dublin
- Methodist College Belfast
- The Institute for Conflict Research
- The 174 Trust
- Irish Republican History Museum
- Apprentice Boys Museum
- Museum of Free Derry
- Linenhall Library
- The Tower Museum
- University of Washington
- Belfast Film Festival
- Ulster Peoples College
- Human Rights Centre, Duke University
- Church of Ireland
- Facing History and Ourselves
- British Irish Rights Watch
- International Centre for Transitional Justice
- The Commission for Victims and Survivors
- United Church of Canada Theological College
- Study Abroad students
- Northern Ireland Museums Council
- Common Purpose
- INCORE
- Shankill Stress and Trauma Centre
- University of Sussex Politics Society
- Irish Linen Museum



## Website/Media



### Website

The Day of Reflection website was visited 1,504 times in 2008. Visitors were from 58 different countries/territories and 83% were visiting for the first time. Of these, 1010 were from these islands, 261 from the United States, 55 from Canada and 38 from Australia. The website was unsurprisingly most active during May and June. (The Day of Private Reflection is held every year on 21st of June.)

Accurate statistics are unavailable for the Healing Through Remembering website, due to the fact that the hosting site for the website was transferred. An addition to the HTR website included a booking page for events. This proved extremely useful for people and has remained a vital connection for people interested in the work of HTR.

### Media

Media coverage in 2008 included local and national newspapers, radio and television.



## Membership



At the end of 2008, the membership of HTR numbered 96. This includes people from across these islands. In March 2008, a membership meeting was held to discuss the role of the Sub Groups, the work achieved to date and the possibility of a change in structure to the organisation. The membership of the organisation is an extensive network, and members are kept up to date with events and via email and the website.

Membership is very diverse, with people coming from a plethora of different backgrounds including faith based groups, ex-prisoners, community organisations, victims' groups, academia, the media, policy experts, the arts, and political groups.

'...It is seen as a safe environment in which to meet and interact with those from a wide variety of backgrounds. This environment is unique and no other organisation facilitates this process in the same way, or to the same degree as HTR.'

*Healing Through Remembering – Momentum and Change, page 17*

## Board of Directors



The HTR Board of Directors was elected by the wider membership at the AGMs on the 5th November 2007 and on the November 20th 2008.

**Brandon Hamber**

Chairperson

**Oliver Wilkinson**

Honorary Secretary

**Dawn Purvis**

Co-opted until 28th March 2008, then appointed by the Board the position of **Honorary Treasurer**

**Sean Coll**

Chair: Day of Reflection

**Claire Hackett**

Chair: Storytelling

**Alan McBride**

Chair: Living Memorial Museum

**Jackie McMullan**

Chair: Truth Recovery and Acknowledgement until July 2008, and on the HTR Board until November 2008

**Alan Wardle**

Chair: Truth Recovery and Acknowledgement from July 2008

**Geraldine Smyth**

Chair: Network of Commemoration and Remembering Projects

**Marie Breen Smyth**

Honorary Treasurer until 28th March 2008, then became a co-opted member until 20th of November 2008.

**Irwin Tubitt**

Co-opted 15 December 2008



## Personnel



### **Kate Turner**

Project Co-ordinator (appointed Director late 2008)

### **Elaine Armstrong**

Administrative Assistant (until March 2008)

### **Harry Entebang**

Finance Officer (until May 2008) Part Time

### **Claire Smith**

Administrative Assistant (from March 2008)

## Interns

### **Kathleen Callaghy**

Newspaper Article Archive  
Report editing and proofing

### **Cheryl Lawler**

Newspaper Article Archive

### **Kaori Ebihara**

IT Assistant and Archive Officer

### **Ruairi Rowan**

Media and Communications

All of HTR's interns work on the Newspaper Article Archive, a database of almost 20,000 articles that date back to 1991. Interns are responsible for cataloguing the articles, imputing the data into the database, and maintaining the filing system. *(The archive is located in the resource centre in the HTR Office, and is available for students, academics and members of the general public to use.)*

HTR's interns ranged from local students studying for a postgraduate degree, to international students from as far afield as Japan and the United States. Interns are welcome to apply for placements throughout the year.

## Consultants Database

The Consultants Database, which remains open to new applicants at all times, offers research and facilitation work on a regular basis. At the end of 2008, 64 consultants were registered as being interested in contributing to the work of Healing Through Remembering. For more information, please see [www.healingthroughremembering.org](http://www.healingthroughremembering.org) or email [consultantsdb@healingthroughremembering.org](mailto:consultantsdb@healingthroughremembering.org)

## Contracted Consultants

### **Ruth Moore**

Outreach and Training Officer – Diverse Past, Shared Future

### **Will Glendinning**

Fieldworker – Diverse Past, Shared Future

### **Joe Blake**

Fieldworker – Diverse Past, Shared Future

### **Martin Snoddon**

Trainer – Diverse Past, Shared Future

### **Lesley Macaulay**

Trainer – Diverse Past, Shared Future

### **Fran Porter**

Trainer – Diverse Past, Shared Future

### **Julie McCaughan**

Communications Officer – Diverse Past, Shared Future

### **Jayne Reaves**

Report Editor – Artefacts Audit

HEALING THROUGH REMEMBERING (A company limited by guarantee)

## STATEMENT OF FINANCIAL ACTIVITIES

(incorporating income and expenditure account)

### FOR THE YEAR ENDED 31 DECEMBER 2008

		Restricted	Unrestricted	Total	Total
	Note	funds 2008 £	funds 2008 £	Funds 2008 £	Funds 2007 £
Other Incoming Resources					
Other Income		-	791	791	194
Investment income		-	1,180	1,180	4,997
Grants receivable for core activities	1	161,653	43,450	205,103	180,628
<b>Total incoming resources</b>		<b>161,653</b>	<b>45,421</b>	<b>207,074</b>	<b>185,819</b>
<b>Resources expended</b>					
Expenses		-	4,286	4,286	32,405
Charitable activities		170,228	61,363	231,591	193,474
Governance costs		2,848	5,482	8,330	10,567
<b>Total resources expended</b>	2	<b>173,076</b>	<b>71,131</b>	<b>244,207</b>	<b>236,446</b>
<b>Movement in total funds for the year – Net income /(expenditure) for the year</b>		<b>(11,423)</b>	<b>(25,710)</b>	<b>(37,133)</b>	<b>(50,627)</b>
Total funds at 1 January 2008		33,099	30,203	63,302	113,929
<b>Total funds at 31 December 2008</b>		<b>21,676</b>	<b>4,493</b>	<b>26,169</b>	<b>63,302</b>

**Note 1**  
**Other Incoming Resources**

	Restricted funds £	Unrestricted funds £	Total 2008 £	Total 2007 £
Grants receivable for core activities	161,653	43,450	205,103	180,628
<b>Grants receivable for core activities</b>				
Restricted funds:				
Northern Ireland Community Relations Council			9,000	11,970
CFNI Peace II SEUPB Grant			126,358	86,158
CRC Peace III SEUPB Grant			26,295	-
			<b>161,653</b>	<b>98,128</b>
Unrestricted funds:				
Atlantic Philanthropies			<b>0</b>	70,000
Joseph Rowntree			<b>37,500</b>	12,500
Columbanus Trust			<b>5,000</b>	-
Dominican Reconciliation Fund			<b>950</b>	-
			<b>43,450</b>	<b>82,500</b>

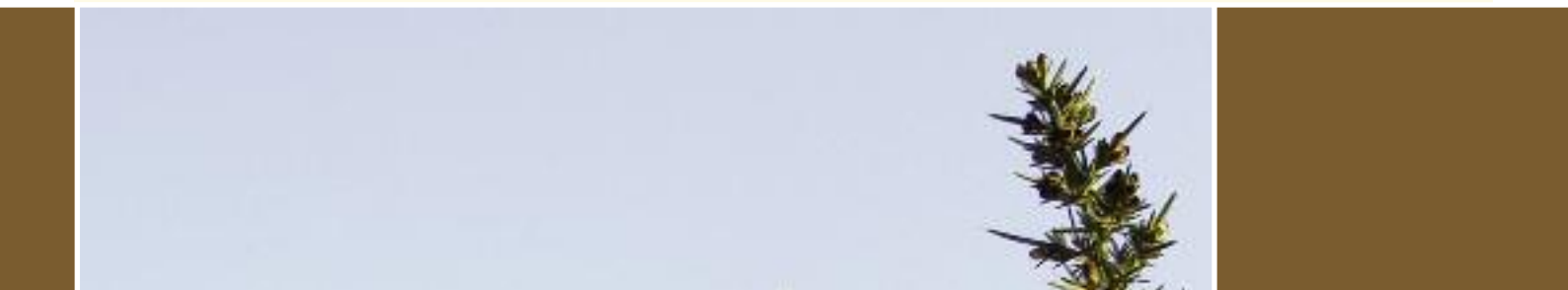
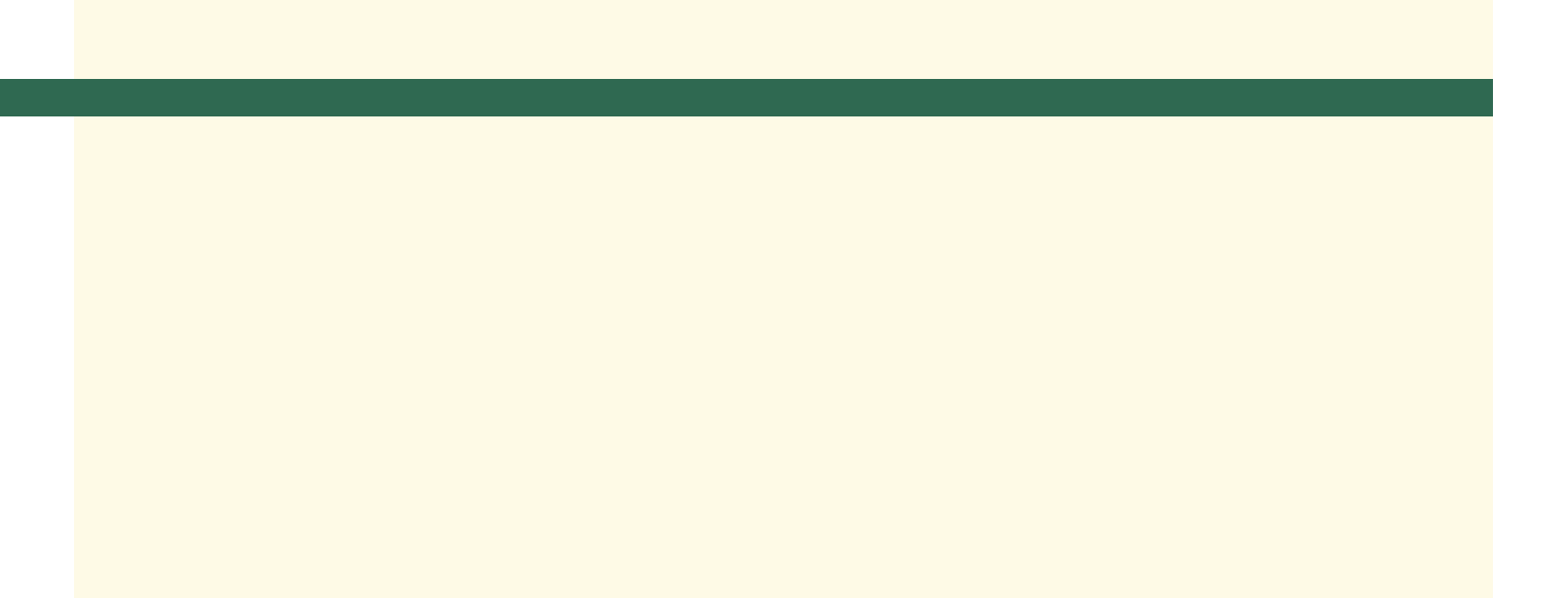
**Note 2**

In 2008, expenditure on charitable activities (£244,207) includes the following

	2008 £
Employment costs	50,650
Rent	24,159
Consultants	69,913
Printing, Postage & Stationery	46,510
Audit & Accountancy	7,138
Travel	6,648
Food, Catering & Venue Hire	11,740
Advertising, Design & PR	4,286
<b>Total</b>	<b>221,044</b>







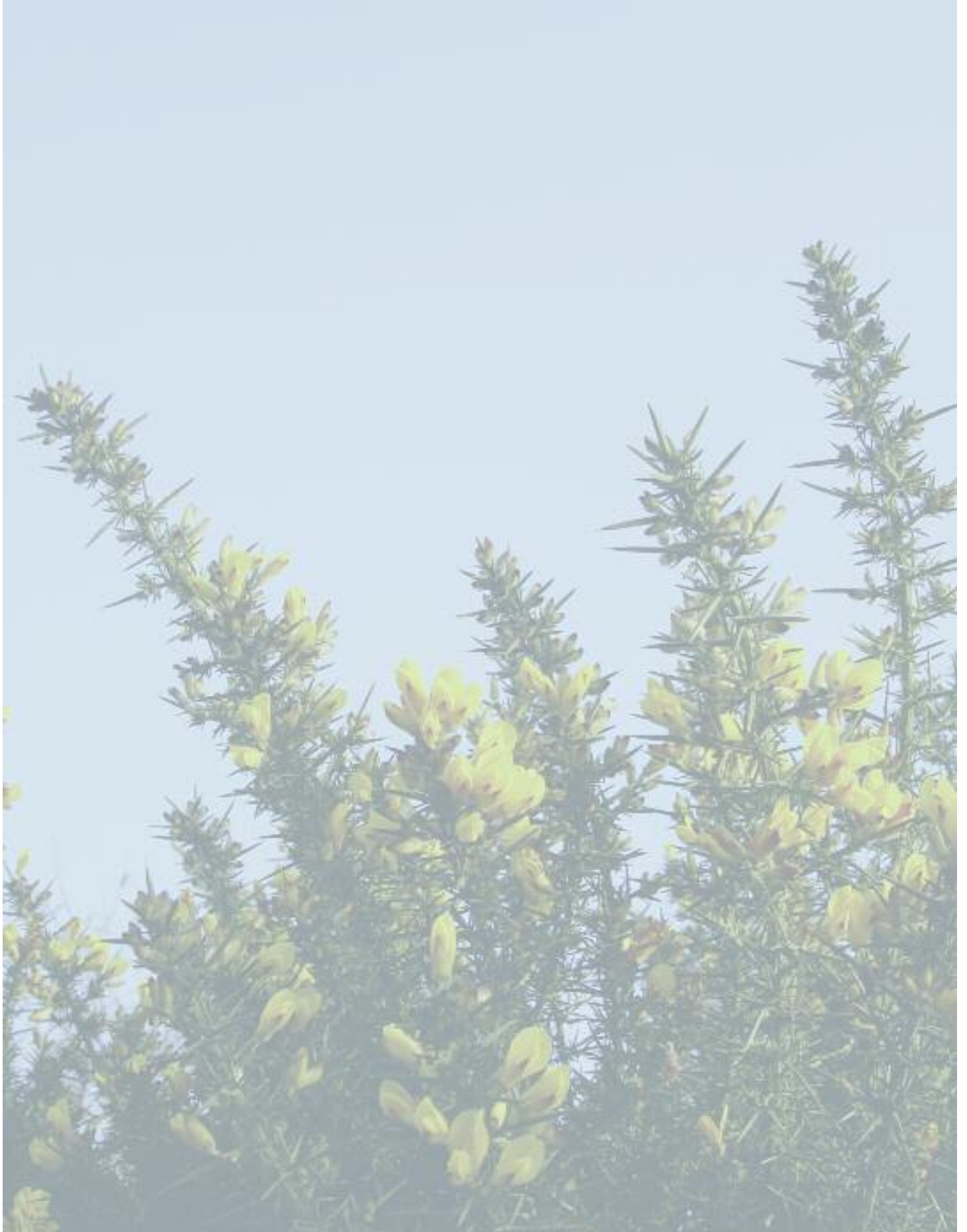
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